



School of Business,
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Abuse of Dominance & Cartels

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Competition Policy

- Anticompetitive agreements (ex: cartel)
 - Article 101 TFEU (Treaty of the Functioning of the EU)
 - KL 2 kap. 1 § (Swedish competition act)
- Abuse of dominant position (ex: predatory pricing)
 - Article 102 TFEU
 - KL 2 kap. 7 §
- Mergers that reduce competition
 - EUMR
 - KL 4 kap.
- Public restriction of competition (ex: subsidies)
 - Article 107 TFEU (state aid)
 - KL 3 kap 27 § (konkurrensbegränsande offentlig säljverksamhet)

Google

Google

- **European Commission decision** (June 27, 2017)
 - Google must pay fine of €2.4 billion
- **Reason: abusing dominance**
 - Search engine gives **illegal advantage** to own comparison shopping service

Two products:

- Search engines
- Comparison shopping services

Google

- Search engines
 - Provides internet search results to people
 - Google flagship product
 - revolutionized search
 - ranks results according to relevance
 - 90% of Google's revenues = advertising shown to users
 - Google's market share >90% in most European countries

Google

- Comparison shopping
 - Allows consumers compare products and prices
 - Online shops of manufacturers
 - Platforms: Amazon and eBay
 - Business model
 - Do not sell any products
 - Clicks = Revenues
 - Incoming traffic from search engines
 - Network effect
 - More traffic \Rightarrow more firms list their products \Rightarrow more attractive to consumers
 - A virtuous circle: a chain of re-enforcing events

Google

- “Google shopping”
 - Started 2004
 - Not able to compete with existing comparison shopping sites

Google

- Google's new strategy 2008
 - Use Google search engine to promote Google shopping
 - Google shopping
 - Top search result
 - Rich format
 - Rival comparison shopping sites
 - Displayed on page 4
 - Simple format
 - Expressed differently
 - Stop using generic algorithm for ranking search results
 - Create a bias

Ungefär 1 250 000 resultat (0,65 sekunder)



Betyg Tider

Sapporo Grand Hotel

4,2 ★★★★★ (492) · Hotell
 北1条西4丁目2番地
 Badtunna · Passar för barn



Sapporo KANI-YA

4,0 ★★★★★ (4) · Skalsjursrestaurang
 Minami 4 Jonishi, 2 Chome-1 1
 Mysigt · Grupper



Ippudo Sapporo Tanukikoji shop

3,9 ★★★★★ (122) · Tonkotsu ramen, restaurang
 Minami 3 Jonishi, 6 Chome-8
 Mysigt · Fri klädsel · Grupper



Fler platser

The 10 Best Sapporo Restaurants 2017 - TripAdvisor

https://www.tripadvisor.com/Restaurants-g298560-Sapporo_Ho... **Översätt den här sidan**
 Best Dining in Sapporo, Hokkaido: See 40707 TripAdvisor traveler reviews of 8785 Sapporo restaurants and search by cuisine, price, location, and more.
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10 Unmissable Restaurants In Sapporo, Japan - Culture Trip

<https://theculturetrip.com/Asia/Japan/Sapporo> **Översätt den här sidan**
 Discover the culinary offering of Sapporo with our food lover's guide to some of the best cultural restaurants in this bustling city.

The 10 Best Sapporo Restaurants 2017 - TripAdvisor

<https://en.tripadvisor.com.hk/.../Japan/Hokkaido/Sapporo> **Översätt den här sidan**
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Restaurants in Sapporo, Japan - Lonely Planet

<https://www.lonelyplanet.com/Asia/Japan/Sapporo> **Översätt den här sidan**
 Discover the best restaurants in Sapporo including Menya Saimi, Sushi-no-uo- masa, Kani-honke.

tsunagu Japan | 20 Must-Go Sushi Restaurants in Sapporo, Hokkaido

<https://www.tsunagujapan.com/20-must-go-sushi-restaurants-in-...> **Översätt den här sidan**
 20 Must-Go Sushi Restaurants in Sapporo, Hokkaido. Hokkaido is surrounded by sea and naturally counts seafood as its speciality. Freshly caught seafood are ...

Sapporo Restaurants: What to Eat in Japan's Delicious North

<https://savorjapan.com/.../sapporo-restaurants.../index.html> **Översätt den här sidan**
 Hokkaido has the freshest and most abundant variety of fish and seafood in all of Japan, so it's no surprise that Sapporo restaurants offers some of the best sushi ...

Sapporo Gourmet Best 100_UU-Hokkaido

www.uu-hokkaido.com/sgs/index.html **Översätt den här sidan**
 Sapporo, Hokkaido is one of the leading gourmet city in Asia to be able to enjoy the food of all over Hokkaido. This is a special edition of popular restaurant in ...

Google

- Research studies and surveys show:
 - Consumers click far more often on results appearing higher up in search results
- Desktop computers
 - 1 top result gets 35% of clicks
 - 10 top results get 90% of clicks
 - 1 result on page 2 gets 1% of clicks
- Experiments
 - show that this is *not* due to relevance
 - Moving 1'st result to place 3 reduces clicks by 50%
- Mobile devices
 - Effects even larger

Google

- Effect of Google's new strategy
 - Traffic on Google shopping increased
 - 45-fold in UK
 - 35-fold in Germany
 - and so on
 - Sudden drop in traffic on rival sites
 - 80-90% drop
 - Cannot be explained by other factors

Google

- Commission claims:
 - This will be negative for European consumers
 - “denied choice”

Google

- Why illegal?
 - Google has abused a dominant position

Google

- Google has dominant position in “search engine market”
 - Relevant market
 - General Internet search
 - National
 - Market share > 90% in European countries
 - Entry barrier: Network effects
 - More users ⇒ more attractive to advertisers ⇒ higher profits ⇒ can improve product ⇒ more users ⇒ ...
 - More users ⇒ better data on consumer behavior ⇒ more attractive to advertisers ⇒ ...

Google

- Google has abused its position
 - Dominance is not illegal *per se*
 - But dominant firms have special responsibility
 - Must not take actions reducing competition
 - Google's strategy reduced competition in "comparison shopping market"

Google

- Commission's decision
 - Fine: € 2.4 billion (10% of Google's world wide revenues)
 - Google must change search engine
 - give equal treatment of comparison shopping sites
 - within 90 days
 - Otherwise
 - additional fine every day of up to 5% of the daily worldwide turnover
 - Google's competitors can file for damages

Comments

Google

- Google has appealed
 - The decision is taken by the European Commission itself
 - Commission is both “prosecutor” and “judge”
 - The investigation took 7 years
 - But Google appeals to the General Court (previously Court of First Instance) (next level: European Court of Justice; “points of law”)

Google

- Competition on the Internet

- On the one hand: Easy for users to switch

- If not satisfied with Google, users can switch to DuckDuckGo

- Competition should be encouraged

- On the other hand:

- A service that is not open to all customers

- Earns much higher profit

- Learns about consumer behavior

- Can improve its services further

Caution:

This particular version of the network effects argument is non-standard

Google

- Whose interests is the Commission protecting?
 - Google offers its services to users for free
 - If 90% of users choose Google, it must be because they have a better product than other services
 - So why punish Google and help inferior firms?

Google

- Commission's objectives
 - Does not protect **individual firms** – but **competitive process** – for the benefit of **consumers**
 - Google denied...
 - other companies the chance to compete on their merits
 - consumers genuine choice
 - Google shopping may not be better than other comparison shopping sites. It was given an unfair advantage.

Google

- Importance of this case
 - Regulators such as European Commission may start to prescribe more detailed rules of conduct
 - General “search neutrality” regulation

Abuse of Dominance

Article 102 TFEU

“Any **abuse** by one or more **undertakings** of a **dominant position** within the internal market or in a substantial part thereof which is **prohibited** as it **affects trade** between Member States.”

Key concepts (to be discussed later)

- undertaking
- affect trade

But, what is “dominance” & “abuse”?

Abuse of dominance

Dominance = legal term

High level of market power = economic equivalent

1. Define relevant

- Product market (eg: general Internet search services)
- Geographical market (eg: Sweden)

2. Assess dominance

- Compute market shares and concentration
- Compare to thresholds. Example:
 - Market share < 40% \Rightarrow firm unlikely to be “dominant”
 - Market share > 50% \Rightarrow firm likely to be “dominant”
- Consider other factors. Examples:
 - Ease of entry
 - Countervailing buyer power

Abuse of dominance

- Dominance is not illegal *per se*
 - But dominant firms have special responsibility
 - Must not take actions reducing competition even further
- The actions are not illegal *per se*
 - Same action legal if the firm is not dominant
 - Why?
 - Same action might not have anticompetitive effect
 - Reducing competition might not be as problematic

Abuse of dominance

- **Exploitative practices**
 - Example: charge too high price
 - Obsolete?
- **Exclusionary practices**
 - Strategies to reduce rival's ability to compete
 - Ex: Predatory pricing
 - Low price → Rival exists → High price

Abuse of dominance

- Predatory pricing
- Non-price strategies
 - Capacity expansion
 - Product proliferation
 - Long-term contracts with customers
 - Tying
 - Refuse rivals access to essential resource
- Effects
 - Deter entry
 - Induce exit
 - Raise rival's cost – to make them less competitive

Do we really need to worry?

- “Suspicious practices”
 - Large firms charge lower prices than smaller competitors
 - Prices especially low in segments with competition
- Is this predation?
 - i.e.: Is the purpose really to harm the competitors?
- Not necessarily
 - Normal business motives for “suspicious practices”
 - Economies of scale
 - Meet the competition
 - Many reasons why predation often not profitable

Do we really need to worry?

- Arguments why predation not profitable
 - Large firms sell more and lose more by cutting price
 - But, selective price cuts
 - The assets may re-enter
 - But, entry is costly
 - They prey could borrow money to survive
 - But, banks may not be willing to
 - Merger is better
 - But, merger may trigger entry. May not be allowed. Predation may reduce acquisition price.

Do we really need to worry?

- Perhaps no need for policy
 - Low prices often result of legitimate behavior
 - Predation often not profitable
- Policy may even be harmful
 - Firms may be afraid of lowering prices
 - Firms may falsely charge competitors for predation

Do we really need to worry?

- Explanations why predation may be rational
 1. Long purse story
 2. Signaling story
 3. Reputation story
- Common themes
 - Explain the prey's reduced ability to compete
 - Incomplete information

Long Purse Theory

Long Purse Theory

- Basic idea

- Different firm have different financial resources
- Strong firm may start price war
- Only strong firm can survive

Long Purse Theory

- **Objection**

- Weak firm could sign contract with bank
- Bank promises to grant weak firm loans to cover losses from predation
- Weak firm equally strong \Rightarrow price war could go on forever
- Strong firm will not start price war

Long Purse Theory

- Counter-objection
 - Bank can not tell if weak firm's loss is due to predation or bad management
 - Bank only willing to lend firm money in proportion to the owners' own investments
 - Price war erodes the weak firm's financial resources
 - Bank stops lending

Long Purse Theory

- Necessary conditions
 - Different financial strength
 - Information problem in financial market
- Other aspects of dominance could be of secondary importance
 - Market share
 - Cost advantage

Limit Pricing

Limit Pricing

- Basic idea

- Entrant does not know Incumbent's cost
- Incumbent sets a low price – Limit pricing
- Fools Entrant cost is low
- Entrant does not dare to enter

Implications from Economic Theory

- Key elements of predatory pricing
 1. Short run: Incumbent sacrifices profit
 2. Long run: Incumbent must be able to recoup loss
- Competition authority must prove
 1. Low price is too low
 - Difficult
 2. Incumbent has ability to raise price later
 - “Easy”: Dominant firms have ability raise price

Implications from Economic Theory

- How do we know the price is too low?
 - Definition: Price is **too low** if it is lower than it would have been if the incumbent competes “normally” i.e. without intent to harm rival.
 - Typically impossible to say

Implications from Economic Theory

- Rule of thumb

- Price is too low if it is below the incumbent's own cost
- But no exact legal test

- Areeda-Turner test (modified)

- **$P \geq ATC$** \Rightarrow Clearly legal.
- **$AVC \leq P \leq ATC$** \Rightarrow Suspicious but presumed legal (Competition authority must prove, that there are no "objective reasons")
- **$P \leq AVC$** \Rightarrow Presumed illegal (Defendant must prove that there exists "objective reasons")

Implications from Economic Theory

- Note

- Firms sometimes have good reasons to sell below cost, e.g. to promote product

How economics is used

How economics is used

1. Economic theories of harm

- Authorities and courts use economic models to
 - Explain why behavior (e.g. price below cost)
 - reduces competition
 - harms consumers
 - Check conditions that must be fulfilled
 - e.g.: limit pricing only works if there is incomplete information

How economics is used

2. Presumptions based on theory

- Abuse is said to be an “**objective**” concept, which means that
 - It is not necessary to prove that the dominant firm has the **intention** to restrict competition
 - If the strategy has the **effect** of restricting competition, it is illegal

How economics is used

- Sometimes effects can be *presumed*, rather than *proved*

How economics is used

- But, important caveat
 - no presumption that a certain strategy always restricts competition
 - Must consider all **circumstances of the case** – i.e. the characteristics of the market
 - Economic theory helps show what circumstances are important
- Standard of proof:
 - If the strategy “in all likelihood” restricts competition, considering all circumstances of the case, then it is illegal



Weaker than “beyond reasonable doubt”

How economics is used

3. Authorities & courts use economic evidence
 - Market definitions
 - Cost data (often difficult to calculate costs)

How economics is used

- Possible example, if
 - Competition authority shows: $P < AVC$
 - Defendant cannot show: reason for incumbent to promote product
- Then,
 - Presume the price restricts competition

Cartels

Cartels

- Oligopolistic competition
 - Lower prices and profits
- Q: Why not cooperate instead?
 - Common price policy
 - Share the market
- A: Not feasible
 - Incentive to cheat
 - Agreement not enforced by courts

Cartels

- But, cartels do exist
 - Example 1: Lysine cartel
 - YouTube – Cartel meetings where filmed by the FBI
 - Movie “The Informant” with Matt Damon
 - Example 2: Swedish market for generic drugs?

Generic drugs

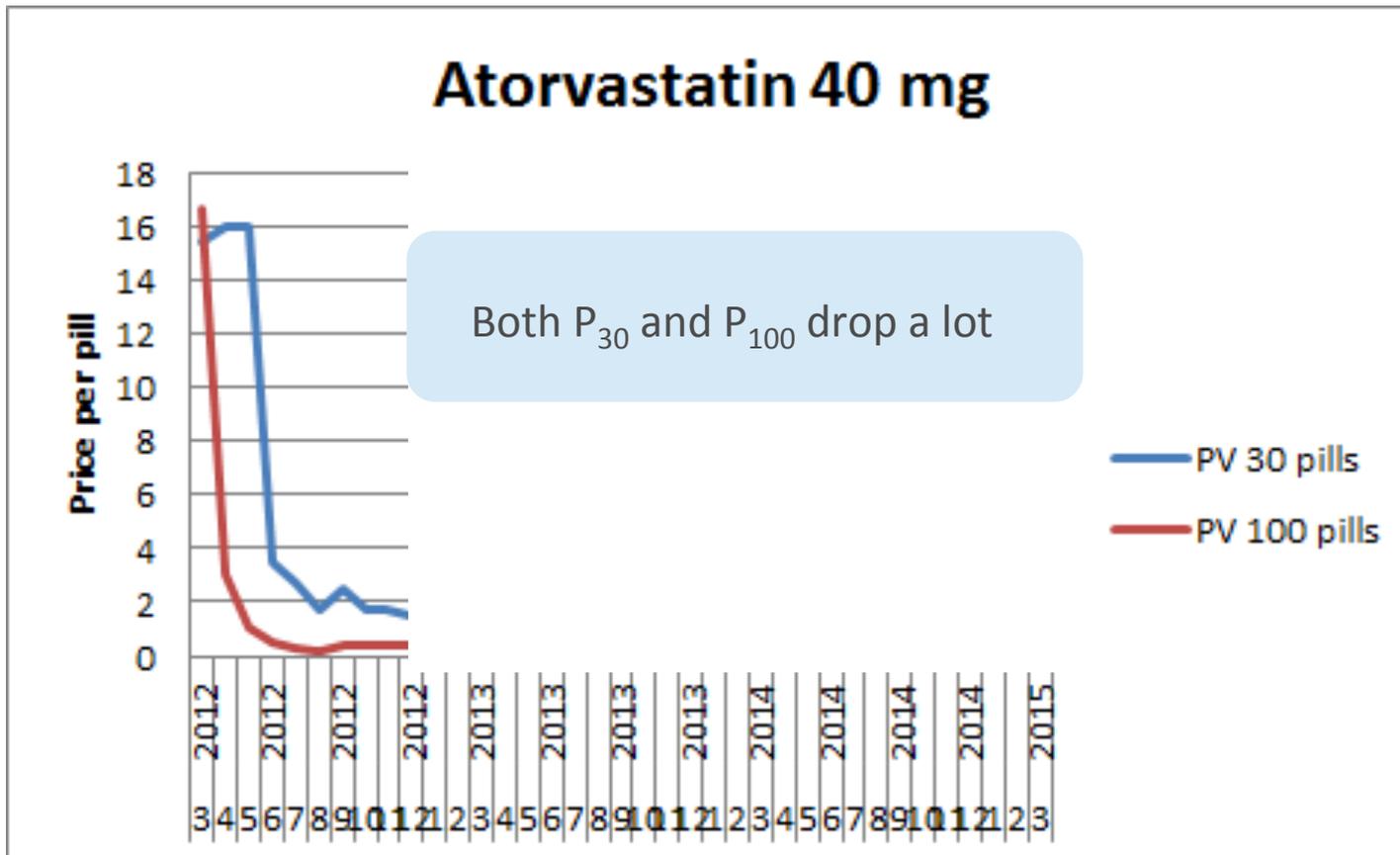
- National auction
 - All drugs without patent
 - Every month
- Idea
 - Lowest price = “product of the month”
 - Large market share
 - Recommended
 - Subsidy does not cover “over-charge”
- But
 - Also “brand name” usually gets market share

Generic drugs

- Example: Atorvastatin
 - Reduces cholesterol
 - Patent expired in 2012
 - Sold in different package sizes, e.g.:
 - 100-pills: large market => many competitors
 - 30-pills: smaller market => fewer competitors

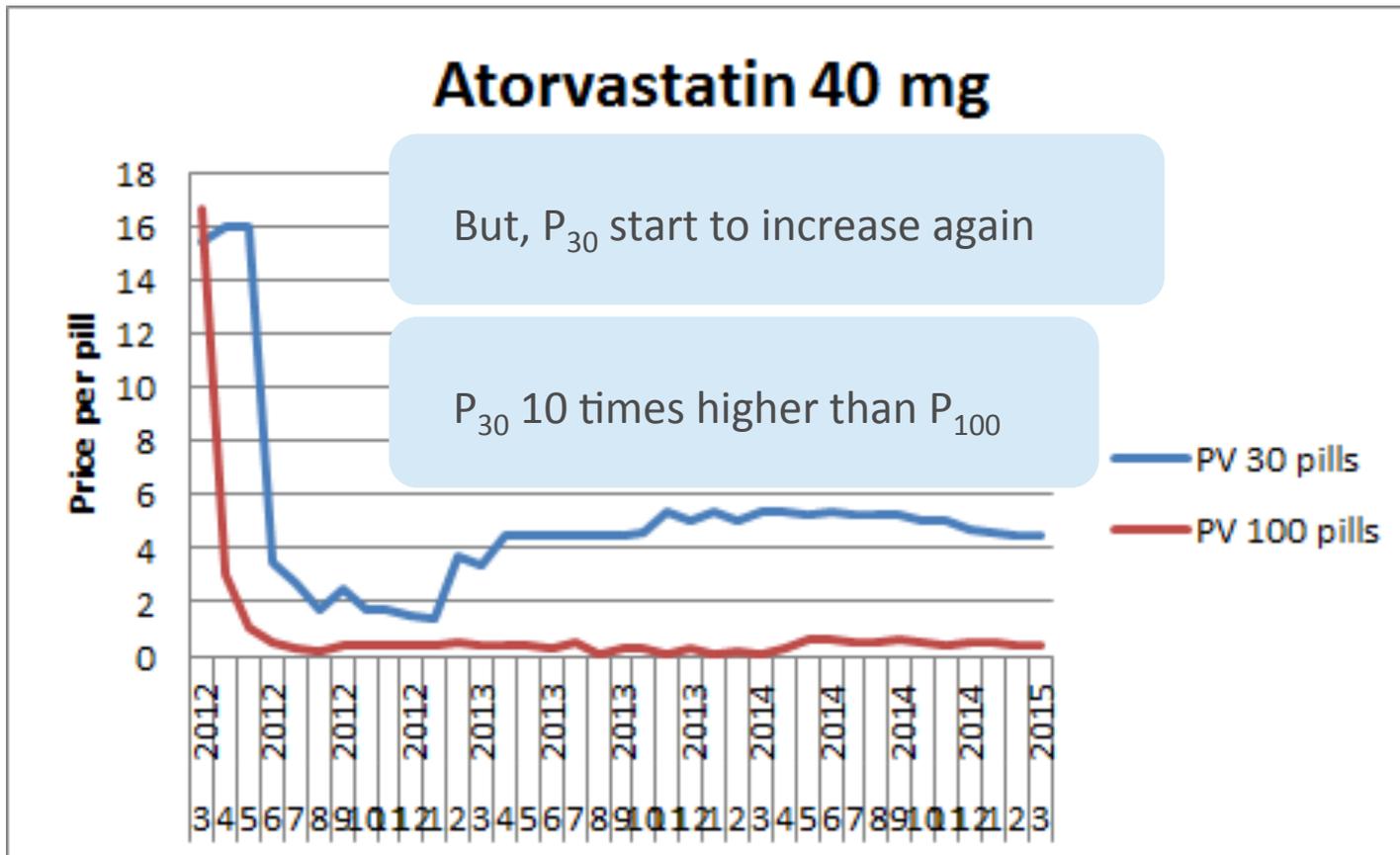
Generic drugs

Price of the product of the month

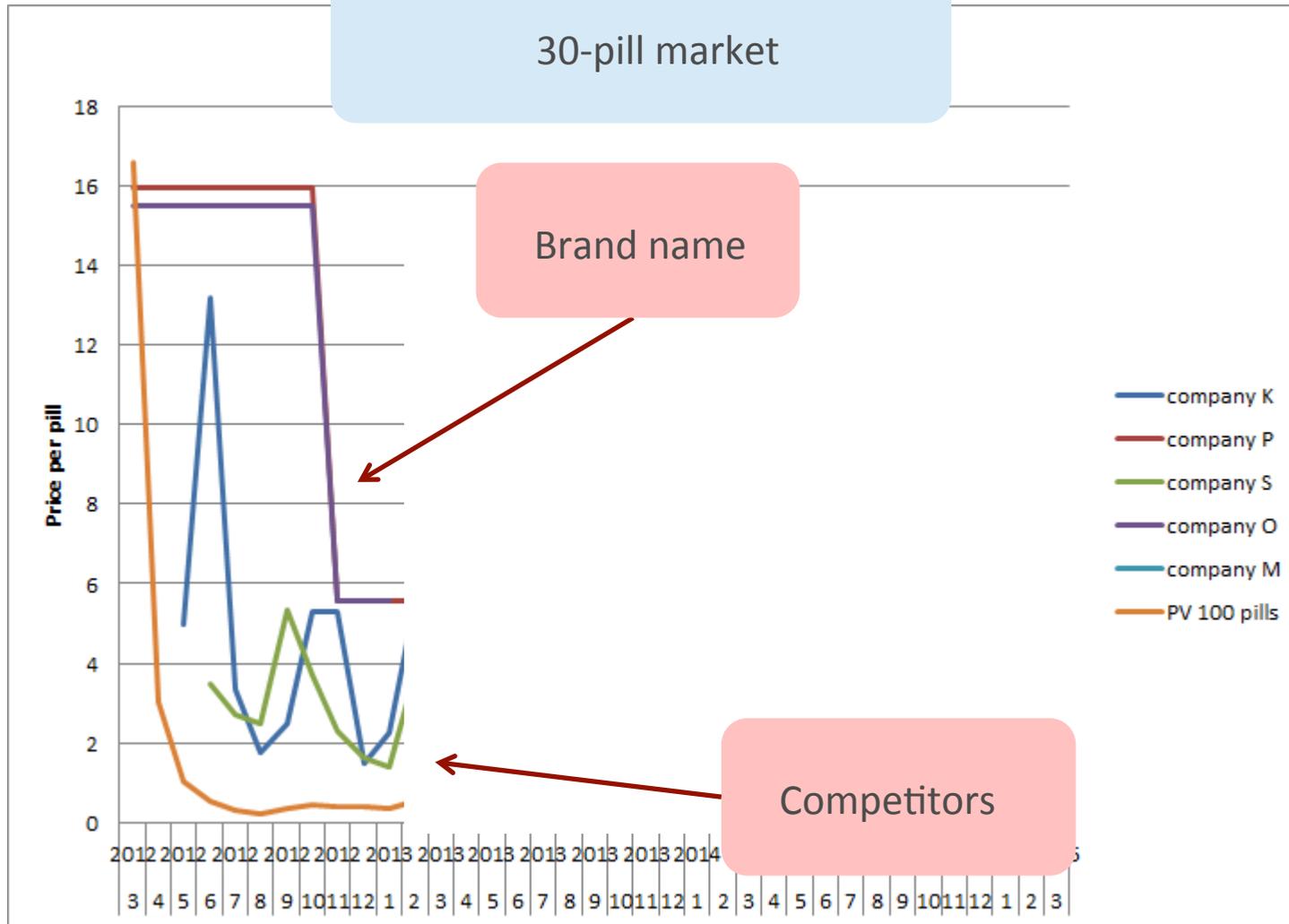


Generic drugs

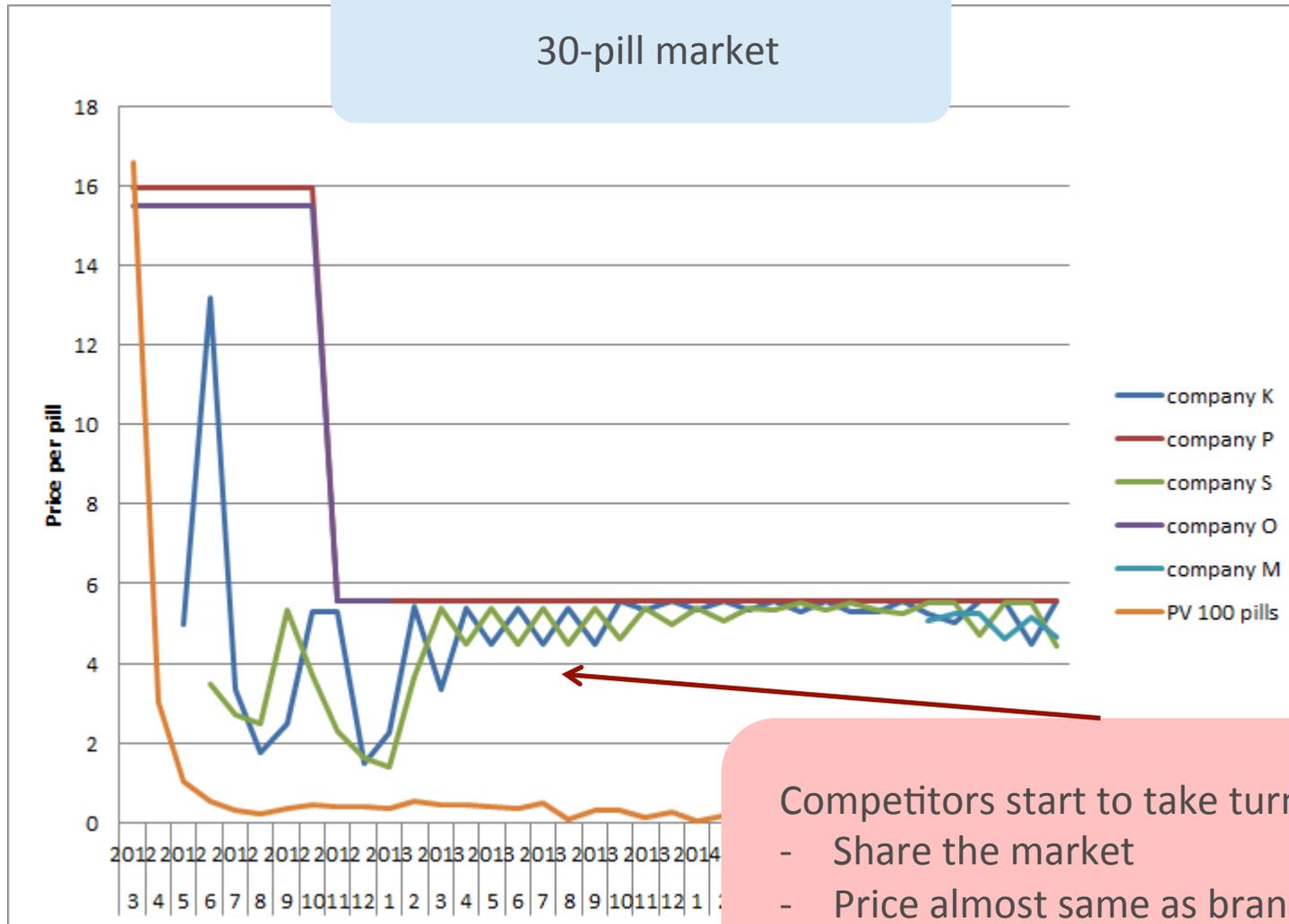
Price of the product of the month



Generic drugs



Generic drugs



Competitors start to take turns

- Share the market
- Price almost same as brand name
- They seem to collaborate !

Cartels

- Q: Collaboration - What do we miss?
 - Markets are long lived
 - Changes the situation dramatically

Agenda

- Issues
 - How can cartels enforce their agreements?
 - What markets are at risk?
 - How can we fight cartels?

First a little bit of game-theory...

“The Folk Theorem”

Folk theorem

- Repeated game theory
 - Model to explain how people can cooperate

Folk theorem

- Recall “prisoners’ dilemma”
 - Two players
 - Two strategies: Cooperate and Cheat
 - Payoff matrix:

	Cooperate	Cheat
Cooperate	10, 10	-1, 18
Cheat	18, -1	0, 0

Folk theorem

- Unique Nash equilibrium: both cheat

	Cooperate		Cheat
Cooperate	10, 10	→	-1, 18
Cheat	18, -1	→	0, 0

Red arrows indicate that for each player, cheating is a dominant strategy: a downward arrow from the top-left cell to the bottom-left cell, and a downward arrow from the top-right cell to the bottom-right cell. Horizontal arrows point from the left column to the right column, indicating that for each player, cheating is a dominant strategy.

– In fact: cheat is dominating strategy

Folk theorem

- Now repeat PD game infinitely many times
 - $t = 1, 2, 3, \dots$
 - Payoff = discounted sum of period payoffs
- Definition: Strategy
 - A complete contingency plan
 - Tells you what to do
 - Every day in the future
 - Depending on what has happened previously

Folk theorem

- Define: Trigger strategy
 - Period 1: Cooperate
 - Period $t = 2, 3, \dots$
 - Cooperate, if both have cooperated all previous periods
 - Cheat, otherwise
- Note
 - This is only a definition – a possible way to behave
 - If both follow TS, then cooperation (at every t)
 - Question: when would players behave like this?

Folk theorem

- Need to study
 - If player A (B) wants to use TS,
 - assuming that B (A) uses TS
 - In other words: is this an equilibrium?

Folk theorem

- Assume: nobody has cheated in the past

Folk theorem

- Assume: nobody has cheated in the past

Follow TS

$$U^{cooperate} = 10 + \delta \cdot 10 + \delta^2 \cdot 10 + \delta^3 \cdot 10 + \dots = 10 \cdot \frac{1}{1-\delta} \quad (\delta < 1)$$

Folk theorem

- Assume: nobody has cheated in the past

Follow TS

$$U^{cooperate} = 10 + \delta \cdot 10 + \delta^2 \cdot 10 + \delta^3 \cdot 10 + \dots = 10 \cdot \frac{1}{1 - \delta} \quad (\delta < 1)$$

Cheat

$$U^{cheat} = 18 + \delta \cdot 0 + \delta^2 \cdot 0 + \delta^3 \cdot 0 + \dots = 18$$

Folk theorem

- Assume: nobody has cheated in the past

Follow TS

$$U^{cooperate} = 10 + \delta \cdot 10 + \delta^2 \cdot 10 + \delta^3 \cdot 10 + \dots = 10 \cdot \frac{1}{1-\delta} \quad (\delta < 1)$$

Cheat

$$U^{cheat} = 18 + \delta \cdot 0 + \delta^2 \cdot 0 + \delta^3 \cdot 0 + \dots = 18$$

No deviation if

$$U^{cooperate} \geq U^{cheat} \Leftrightarrow 10 \cdot \frac{1}{1-\delta} \geq 18 \Leftrightarrow \delta \geq \frac{4}{9}$$

Folk theorem

- Folk theorem
 - IF,
 - a game (e.g. prisoners' dilemma) is **repeated** infinitely many times, and
 - the players are **sufficiently patient**,
 - THEN,
 - they can enforce **cooperative** outcomes,
 - simply by threatening not to cooperate anymore if somebody cheats.

Folk theorem

- But, multiple equilibria
 - Also the strategy “Always cheat” is a subgame-perfect equilibrium
- Conclusion
 - Folk-theorem shows conditions under which cooperation **might** arise, not that it must arise

How cartels work

How can they enforce their agreements?

How cartels work

- Cut the story short
 - Cartels are very similar to repeated prisoners' dilemma
 - All firms charge high price, but
 - If somebody cheats, they will punish the cheater, perhaps with a price war
- But, this can only happen under certain conditions

What Markets have High Risk of Cartels?

Which Markets?

- Factors facilitating collusion
 - Discount factor (interest rate)
 - **Concentration**
 - Entry barriers
 - Frequency of interaction
 - Transparency
 - Business cycles and fluctuations
 - Firm differences
- How to use the list
 - Identify potentially problematic industries
 - In cases, analyze if allegations plausible

Which Markets?

Concentration

- If a duopoly firm cheats

- » Gain (first period): $\pi^m/2 = \pi^m - \pi^m/2$

- If a triopoly firm cheats

- » Gain (first period): $2\pi^m/3 = \pi^m - \pi^m/3$

- Prediction

 - Low concentration \rightarrow more tempting to cheat \rightarrow cartels less stable

Cartel Deterrence

Richard Whish & David Bailey: Competition Law, Seventh Edition,
Oxford University Press, 2012.

Article 101 TFEU

1. The following shall be prohibited as incompatible with the internal market: all **agreements** between **undertakings**, decisions by associations of undertakings and **concerted practices** which may **affect trade** between Member States and which have as their **object or effect** the prevention, restriction or distortion of competition within the internal market, and in particular those which:

(a) directly or indirectly fix purchase or selling prices or any other trading conditions;

(b) limit or control production, markets, technical development, or investment;

(c) share markets or sources of supply; ...

Article 101 TFEU

2. Any agreements or decisions prohibited pursuant to this Article shall be automatically **void**.

Article 101 TFEU

3. The provisions of paragraph 1 may, however, be declared inapplicable in the case of

[... agreements ...]

which **contributes** to improving the production or distribution of goods or to promoting technical or economic progress, while allowing consumers a fair share of the resulting benefit, and which does not:

(a) impose on the undertakings concerned restrictions which are not indispensable to the attainment of these objectives;

(b) afford such undertakings the possibility of eliminating competition in respect of a substantial part of the products in question.

“Undertakings”

- **Included**
 - Private (for-profit) firms
 - Trade associations
 - Cooperatives
 - Football clubs
 - Public authorities (when doing “**economic activities**”)
- **Excluded**
 - Goods and services provided on the basis of **solidarity**
 - Example: Schools
 - Motivation:
 - Payments according to income
 - Consumption based on “need”

Types of agreements

- Horizontal
 - Price cartels
 - R&D collaboration
- Vertical
 - Resale price maintenance
 - Exclusive territories

Agreements and concerted practices

- **Included**
 - Contracts
 - Partial agreement during negotiation process
 - Also if only one party reveals its intentions
 - Recommendation by trade association
 - Exchange of information, also about e.g. past prices
- **Excluded**
 - Tacit collusion = when firms act without contact

Burden of proof

- Commission
 - But there are presumptions that e.g. agreements over prices limit competition
 - Then firms must prove no effect

“*Object or Effect* of restricting competition”

- If object of restricting competition
 - Then, commission needs not prove effect
 - Sufficient to prove:
 - *potential* negative impact
 - given the economic context (= market characteristics)
 - Thus
 - Object = theoretical prediction

Examples

- Horizontal
 - Price cartels typically reduce competition
 - Sufficient to prove that firms met and talked about prices
 - Need not show that prices actually higher
- Vertical
 - Minimum resale prices
 - Bans to export to other member states

Counterfactual

- When proving “effect”
 - Necessary to show what would have happened absent the agreement
 - Need economic theory

De Minimis doctrine

- (Potential) effects must be appreciable
 - Effect on competition
 - Effect on trade
- Example
 - Two firms with 5% market shares => probably no effect on competition
 - Except possibly hard-core cartels

Effect on trade between Member States

- Defines boundary between
 - EU law
 - National competition law

Exceptions 101(3)

- 4 requirements
 - Agreement creates “efficiencies”
 - Consumers gain
 - No unnecessary restrictions on competition
 - Unless competition affected “too much”
- Burden of proof
 - Firms
- Example
 - Price cartel – extremely unlikely to be okay
 - Exclusive territories may be okay
 - Block exemptions = classes of agreements that are okay (if market shares low)

Decision making

- EU
 - Commission decides
 - Firms may appeal to courts
- Sweden
 - KKV = “prosecutor”
 - Courts decide

Sanctions

- **Fines**
 - Up to 10 % of world wide turnover
 - Total yearly fines \approx € 2-3 billion
- **Damages**
 - Those who loose may prove harm in court
- **Criminal**
 - US, UK: Top executives may go to jail for hard core cartels

Importance of economic analysis in case work

- Examples

- **Object** of restricting competition = use of economic theory
- **Counterfactual** = use of economic theory
- Economic **evidence** to support “theory of harm”
- Article 101(3) = **balance** anticompetitive effects and efficiencies
- Compute **damages**