School of Business

# Why Markets? 

Lecture Notes

Johan Stennek





## How where all those people aligned to produce this meal?

## But, lets start from the beginning....

....why don't we simply eat what we produce


## Love of variety

 we want a little of this and a little of thatIn 1913, Henry Fords invented the moving assembly line

- Building of T-Ford divided into 84 steps
- Production time dropped from 12 hours to 1.5



## Returns to specialization <br> Do what we are good at and learn




## Love of variety

Returns to specialization






Fundamental Economic Problem:

1. Exchange - Under what conditions do we gain?
2. Coordination - How do we know that

- somebody else produces what we wish to eat
- somebody else wishes to eat what we produce


Why Markets?

- Why Exchange?


## Why Markets?

- Purpose: understand why

1. Love of variety
2. Returns to specialization

Exchange

- How?
- Build a model
- Model = an "imaginary economy"
- Do imaginary experiments

Model 1

## Why Markets?

- Simplifying assumptions
- Two people: Anderson \& Peterson
- Two goods: Apples \& Pears
- Resource constraint
- Work 1500 hours per year
- No disutility of working


## Why Markets?

- Love of variety
- People derive utility from consuming fruit
- But only in pairs (= fruit salad)
- 1 apple +2 pears is as good as 1 apple +1 pear
- To enjoy a $2^{\text {nd }}$ pear, I need a $2^{\text {nd }}$ apple


## Why Markets?

- Perfect complements $\neq$ Love of variety
- Extreme caricature
- Makes model easy to analyze without a lot of math
- Qualitative conclusions do not hinge on this simplification


## Why Markets?

- Returns to specialization
- Maximum production per hour:

|  | Apples | Pears |
| :--- | :---: | :---: |
| Anderson | 2 | 1 |
| Peterson | 1 | 2 |

- Absolute advantage
- Anderson - apples
- Peterson - pears


## Why Markets?

- Question 1
- How many apples and pears would Anderson and Peterson produce and eat, if they could not exchange fruit with one another? (3 minutes)


## - Recall

- 1500 hours per year
- Eat fruit in pairs
- Anderson produces 2 apples or 1 pear per hour
- Peterson

1
2

## Why Markets?

- Answer 1
- Anderson always produces the same number of apples and pears in order to consume even pairs
- He has to work 1.5 hours to produce one pair
- Since he works 1500 hours, he will produce and eat 1000 apples and 1000 pears
- Also Peterson will produce and eat the same number of apples and pears.


## Why Markets?

- Question 2: Someone suggests Anderson should give an apple to Peterson for some amount of pears
- How many pears would Anderson at least require from Peterson in exchange for one apple?
- How many pears would Peterson at most be prepared to give Anderson in return for one apple?
- (5 minutes)


## Why Markets?

- Anderson
- Producing one more apple takes $1 / 2$ hour
- Must produce $1 / 2$ pear less
- Anderson requires at least $1 / 2$ pear in exchange for an apple


## Why Markets?

- Peterson
- Producing one apple less frees 1 hour
- Can produce 2 pear more
- Peterson is willing to give 2 pears in exchange for an apple


## Why Markets?

- Answer 2
- Anderson demands $1 / 2$ pear in return for 1 apple
- Peterson willing to give 2 pears
in return for 1 apple


## Why Markets?

- Question 3
- Anderson and Peterson agree (for some unexplained reason) to trade the fruit one for one.
- How many apples and pears will Anderson and Peterson produce and eat?
- How many fruits will they trade?
- (3 minutes)


## Why Markets?

- Answer 3
- Let Anderson and Peterson specialize completely
- Anderson spends all time producing apples; In total 3000 apples
- Peterson spends all time producing pears; In total 3000 pears
- Exchanging 1500 apples and pears, both people will be able to eat 1500 fruit-pairs


## Why Markets?

- Question 4
- Compare the two outcomes.


## Why Markets?

- Answer 4
- Without exchange: Each eat 1000 fruit pairs
- With exchange: Each eat 1500 fruit pairs

> GDP increased by 50\%

## Why Markets?

## GDP increased by 50\%

- Causes of Growth?
- Technical progress?
- No!
- Investments?
- No!
- Economic organization?
- Yes!


## Model 1b

The coordination problems

## Why Markets?

- Question 5
- What happens if Anderson specializes in apples, but Peterson produces both apples and pears?


## Why Markets?

- Answer 5 (Exchange after production)



## Why Markets?

- Answer 5 (Exchange after production)

|  |  | Peterson |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Produce 1500 Apples | Produce 1000 Apples and Pears | Produce 3000 <br> Pears |
| $\begin{aligned} & \tilde{0} \\ & 0.0 \\ & 0 \\ & 0 \\ & \dot{む} \end{aligned}$ | Produce 3000 Apples | 0, 0 | 0,1000 | 1500, 1500 |
|  |  |  |  |  |

## Why Markets?

- Answer 5 (Exchange after production)



## Why Markets?

- Answer 5

Specializing in the wrong activity is a dominated


## Why Markets?

- Answer 5

Both specializing according to advantage => Paretodominating outcome.


## Why Markets?

> BUT: Specializing according to advantage is risky Requires coordination

|  |  | Peterso |  |
| :---: | :---: | :---: | :---: |
|  |  | Produce 1000 Apples and Pears | Produce 3000 Pears |
| $\begin{aligned} & \tilde{0} \\ & \text { H } \\ & \text { U } \\ & \text { E } \end{aligned}$ | Produce 3000 Apples | 0,1000 | 1500, 1500 |
|  | Produce 1000 Apples and Pears | 1000, 1000 | 1000, 0 |

## Why Markets?

## - Question for the break: What would you do?

|  |  | Peterson |  |
| :---: | :---: | :---: | :---: |
|  |  | Produce 1000 Apples and Pears | Produce 3000 <br> Pears |
|  | Produce 3000 Apples | 0,1000 | 1500, 1500 |
|  | Produce 1000 Apples and Pears | 1000,1000 | 1000, 0 |

## Why Markets?

- There is no right answer
- In fact, Keynes argued:
- Sometimes....
- people confident they will be able to sell what they produce
- when everyone confident, expectations confirmed
- Boom
- Other times...
- people lack confidence and thus don't take risks
- when everyone lacks confidence, expectations confirmed
- Recession


## Animal Spirits

- John Maynard Keynes: An essential ingredients of economic prosperity is confidence.
- Animal spirit is a particular sort of confidence, "naive optimism"
- For entrepreneurs in particular, "the thought of ultimate loss which often overtakes pioneers, as experience undoubtedly tells us and them, is put aside as a healthy man puts aside the expectation of death".
- John Maynard Keynes used the term to describe the gloom and despondence that led to the Great Depression and the changing psychology that accompanied recovery.

Why Prices?

## Why Prices?

- Coordination problem 1
- Specialization vs Self-sufficiency
- Coordination problem 2
- If I wish to specialize, how do I know what to produce, given that I don't know other people's productivities and preferences
- Answer 2
- Prices


## Why Prices?

- Assume
- Price of apple $=$ price of pear $=€ 1$
- All people believe they can sell and buy as much as they wish at these prices
- Analysis

1. Maximize income by choosing what to produce
2. Maximize utility by choosing what to eat

## Why Prices?

- Maximize Anderson's income
- Producing apples => €2/per hour
- Producing pears => €1/per hour
- Thus specialize in apples => produce 3000 =>
- Income = €3000
- Maximize Peterson's income
- Specialize in pears => produce 3000 =>
- Income = €3000


## Why Prices?

- Maximize Anderson's utility
- Income = €3000
- Buy 1500 pears and 1500 apples
- Maximize Peterson's utility
- Income = €3000
- Buy 1500 pears and 1500 apples

Total production = total consumption
Everyone can realize their plans at the same time!

## Why Prices?

- Prices => Coordination
- Same outcome as with agreement
- But, need not know other people's productivities and preferences
- Conditions

1. Prices correctly set, for some reason
2. People believe they can buy and sell as much as they wish at these prices

## Example when it didn't work



Johnny Carson
American TV-host ("The Tonight Show") \& comedian

## Example when it didn't work

December of 1973


## Example when it didn't work

December of 1973


## Example when it didn't work

December of 1973


## Example when it didn't work



Americans went out and bought up all toilet paper they could find

## Example when it didn't work



Supermarkets tried to ration it, but without success.
By noon the next day, all the nation's supermarkets were sold out.

## Example when it didn't work

After several days of toilet paper shortages due to this hysteria,


## Example when it didn't work



But shelves were almost always empty =>
=> whenever some would come in, people would buy it all and hoard it

This toilet paper shortage lasted three weeks.

## Example when it didn't work

- Expressed differently

If people expect shortage or price increases, demand today increases
... a form of speculation demand ...
... which may create shortage and price increases increasing demand even further ....
... creating a vicious circle

## Example when it didn't work

- Conclusion:
- If people don't trust that prices are in equilibrium
(i.e. believe they can buy as much as they wish)


## Example when it didn't work

- http://youtu.be/UZLjUEBuUQY


## Example when it didn't work

- Related (more common?) phenomena
- Price regulation => small excess demand => people start to hoard => big excess demand (common in Soviet Union)
- Bubbles in asset markets (with flexible prices)
- People expect a price to increase
- Increase their demand (speculation)
- Causes price to increase, confirming beliefs
- May cause expectations for further price increases ...


## Why Markets? Model 2

## Why Markets?

- Returns to specialization
- Suddenly Anderson becomes 4 times more productive than before
- Maximum production per hour:

|  | Apples | Pears |
| :--- | :---: | :---: |
| Anderson | 8 | 4 |
| Peterson | 1 | 2 |

- Anderson has absolute advantage in both fruits


## Why Markets?

- Question
- Does Anderson have any reason to trade with Peterson?
- Answer
- Lets do the same analysis as last time


## Why Markets?

- Question 1
- How many apples and pears would Anderson and Peterson produce and eat, if they could not exchange fruit with one another? ( 2 min )
- Recall
- 1500 hours per year
- Eat fruit in pairs
- Anderson produces 8 apples or 4 pear per hour
- Peterson

1
2

## Why Markets?

- Answer 1
- Anderson has to work 1.5 hours to produce 4 fruit pairs
- Since he works 1500 hours, he will produce and eat 4000 apples and 4000 pears
- Peterson will produce and eat 1000 apples and pears


## Why Markets?

- Question 2
- How many pears would Peterson at most be prepared to give Anderson in return for one apple?
- How many pears would Anderson at least require from Peterson in exchange for one apple?
- (4 min)


## Why Markets?

- Anderson
- Producing one more apple takes $1 / 8$ hour
- Must produce $1 / 2=(1 / 8 * 4)$ pears less
- Anderson requires at least $1 / 2$ pear in exchange for an apple


## Why Markets?

- Peterson
- Producing one apple less frees 1 hour
- Can produce 2 pear more
- Peterson is willing to give 2 pears in exchange for an apple


## Why Markets?

- Answer 2
- Anderson demands $1 / 2$ pear in return for 1 apple
- Peterson willing to give 2 pears in return for 1 apple


## Why Markets?

- Question 2 - follow up
- What is the cost of producing a pear
- for Anderson?
- for Peterson?


## Why Markets?

- Answer 2 - follow up

| Productivity | Apples | Pears |
| :--- | :---: | :---: |
| Anderson | 8 | 4 |
| Peterson | 1 | 2 |


| Cost of producing a <br> pear | Time spent |  |
| :--- | :---: | :--- |
| Anderson | 15 minutes | $=1 / 4$ hour |
| Peterson | 30 minutes | $=1 / 2$ hour |

## Why Markets?

- Answer 2 - follow up

| Productivity | Apple p | Q: More costly for produce pears? |
| :---: | :---: | :---: |
| Anderson | 8 |  |
| Peterson | 1 | 2 |
| Cost of producing a pear | Time spent |  |
| Anderson | 15 minutes | $=1 / 4$ hour |
| Peterson | 30 minutes | = $1 / 2$ hour |

## Why Markets?

- Answer 2 - follow up

| Productivity | Apples | Pears |
| :--- | :---: | :---: |
| Anderson | 8 | 4 |
| Peterson | 1 | 2 |


| Cost of producing a <br> pear | Time spent | Apples foregone |
| :--- | :---: | :---: |
| Anderson | 15 minutes | 2 |
| Peterson | 30 minutes | $1 / 2$ |

## Why Markets?

- Answer 2 - follow up

| Cost of producing a <br> pear | Time spent | Apples foregone |
| :--- | :---: | :---: |
| Anderson | 15 minutes | 2 |
| Peterson | 30 minutes | $1 / 2$ |

- Anderson is more productive in producing pears
- His cost in terms of resources (time) is lower
- Anderson's cost in terms of apples is larger
- His opportunity cost is larger


## Why Markets?

- Definition: Opportunity Cost
- The cost of an activity (here: pears) in terms of the value of the best alternative that is not chosen (here: apples, rather than time).


## Why Markets?

- Question 3
- Anderson and Peterson agree (for some unexplained reason) to trade the fruit one for one.
- How many fruits will they trade?
- Expressed differently, how many apples and pears will Anderson and Peterson produce and eat?


## Why Markets?

- Answer 3
- Peterson can consume 1500 fruit pairs
- Anderson can consume 4500 fruit pairs
- DO CALCULATIONS!!!


## Why Markets?

- Result: "Law of Comparative Advantage"
- Two individuals (or firms, countries) will both gain from exchange
- if they have different relative productivities (i.e. resource costs) for producing the same goods
- even if one individual is more productive in the production of all goods (absolute advantage)
- assuming both wish to consume a variety of goods


## Why Markets?

- Applications
- Firms - specialize in "core competencies"
- Countries - specialize in producing goods requiring inputs that they have in abundance
- Household members...
- Football players...


## Why Markets?

- How is this outcome achieved by prices?

| Productivity | Apples | Pears |
| :--- | :---: | :---: |
| Anderson | 8 | 4 |
| Peterson | 1 | 2 |

Wages adjust to reflect workers' maximum productivities
$W_{\text {Anderson }}=8 ; \quad W_{\text {Peterson }}=2$

| Cost of producing a pear | Time spent | $€$ |
| :--- | :---: | :---: |
| Anderson | 15 minutes | $\frac{1}{4} \cdot 8=2$ |
| Peterson | 30 minutes | $\frac{1}{2} \cdot 2=1$ |

Why Money?

## Why Money?

- Problem with barter
- Presumes double coincidence of wants
- Youhave what I want
- You want what I have
- But this is rare


## Why Money?

## - Solution

- Commodity money
- Ex: gold
- Everyone likes, transportable, storable,
- Fiat money
- Ex: paper - no intrinsic value
- Requires trust
- I am willing to give people goods in exchange for paper,
- trusting that others give me what I want in exchange for paper


## Why Money?

## - Read in lecture notes

